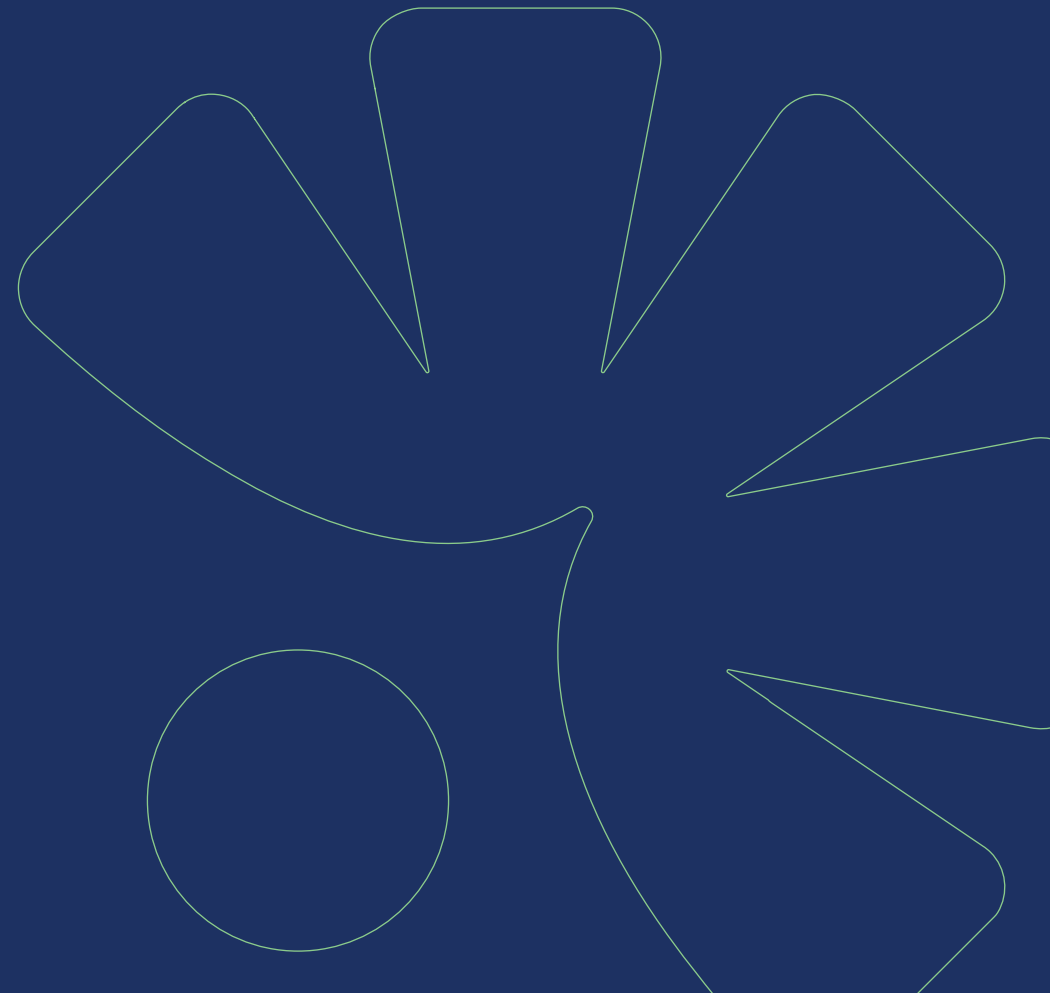




Activity Report

2025





Contents

Group Vision & Strategy

- 03** Foreword
- 05** Value Creation Model
- 06** Enhanced Nutrition:
A new vision for animal nutrition
- 07** BECOME Strategic Plan:
Three years of transformation

Group Profile & Operations

- 09** Key Figures and global presence
- 10** A look back at our history
- 11** Committed employees
- 12** Business activities by segment

Governance & Ethics

- 14** Board of Directors
- 15** Executive Committee
- 15** Code of Conduct:
A cornerstone of our governance

Sustainable Performance & Corporate Responsibility

- 17** CSR Policy supporting sustainable animal nutrition
- 18** 2024 carbon footprint and reduction roadmap
- 19** Sustainability at the core of our solutions

ABOUT THIS REPORT:

This report provides an overview of the performance of the CCPA Group. It puts into perspective our strategy, activities, results and commitments in order to illustrate how we sustainably create value for all our stakeholders. This edition, marking the Group's sixtieth anniversary, reflects a long-term trajectory in which economic development, innovation and sustainability mutually reinforce one another to support the evolution of animal production sectors.

This document is intended for all those who wish to understand our directions, achievements and outlook, in the service of increasingly high-performing and sustainable animal nutrition.

Foreword

➤ 2025, a year of value creation and collective commitment

On the occasion of fiscal year 2025, Chairman Mickaël Marcerou and Chief Executive Officer François Pellet reflect on a year of growth and transformation. Between economic performance, team engagement and the Group's evolution, they share their perspective on the dynamics at play and their vision for the next steps.

If you had to choose one word to summarize 2025, which one and why?

Mickaël Marcerou – I would choose the word “Value”. First of all, economic value: in 2025, the Group continued its growth trajectory with revenue of €220M – €224M at constant exchange rates – while maintaining a high level of profitability, with an EBITDA of 11.3%. But this performance only makes sense because it is accompanied by other forms of value creation. Scientific value: our teams have intensified their research efforts, increased publications and are preparing the filing of several patents. There is also technical value, created every day alongside our customers through the sharing of our expertise and the deployment of concrete solutions, such as Farm-E-Val Lait. Finally, there is the environmental value of our solutions: we support our customers in the decarbonization of livestock farming, with life cycle assessments up to the farm gate. It is this overall value creation that gives meaning to our actions.



MICKAËL MARCEROU
Chairman of the CCPA Group
and farmer in Ariège (09)

François Pellet – For me, the key word of 2025 is “Commitment”. Commitment in the day-to-day work of our teams to deliver on our mission: “committing our expertise and passion to the competitiveness and sustainability of the livestock sector”. Commitment is also reflected in the Group's major transformation projects: the continuation of the BECOME strategic plan, the overhaul of our ERP system, and industrial investments in Portugal, France and Spain. In this context of structuring projects that strongly mobilize our teams, our internal indicators, in particular the Wittyfit engagement score, remain stable and at a high level, above sector benchmarks. This is a strong signal of the robustness of our collective momentum. This dynamic also requires ongoing attention to workload and work organization. I would like to warmly thank all Group employees for their commitment, which has driven this strong 2025 performance.

FRANÇOIS PELLET
Chief Executive Officer of
the CCPA Group



The BECOME strategic plan came to an end at the end of 2025. What has changed since its launch, and what has not changed?

François Pellet – From a business perspective, some expectations remain very stable. The need for innovation, service and expertise has not decreased, quite the contrary. BECOME has enabled us to respond to these needs, notably through strengthened resources, particularly in research and laboratory capabilities.

What has changed, however, is the increasing intensity of our customers' expectations: greater customization of products and services, a desire to guide nutritional decisions using available on-farm data, and the need to reduce carbon and methane emissions without compromising competitiveness. I am convinced that BECOME has strengthened the relevance of CCPA's offerings and our ability to sustainably support the livestock sectors.

Mickaël Marcerou – From a corporate perspective, our fundamentals have remained unchanged since the launch of the BECOME plan: our cooperative shareholding structure, which anchors us at the heart of the French value chains while supporting our international development; our CARE* values; a recognised scientific and technical culture, as well as a strong commitment to partnership.

What has changed is the scale of the Group. Growth has accelerated and has been accompanied by the arrival of colleagues in new regions; new skills have further enriched our activities. BECOME has supported these developments while strengthening our fundamentals. Indicators show that this transformation is very real, even if the CCPA Group still needs to mature and progress on certain dimensions.

At the Group's 60th anniversary, this balance between stability and transformation was highlighted. What other messages would you like people to take away from this milestone?

Mickaël Marcerou – The Group's new visual identity precisely reflects this balance. The new logo expresses both continuity – through its colours – and transformation – through its design. With a single corporate brand, CCPA, we are strengthening our international visibility and the sense of belonging to a shared culture within the Group. Finally, our new tagline, *"The ingredient to your performance"*, clearly states our ambition: to be our clients' partner and to deliver a real and measurable impact on their performance.

François Pellet – At the Group's 60th anniversary event, we also presented a renewed and ambitious vision of nutrition: Enhanced Nutrition. This approach combines an in-depth understanding of living systems, advanced knowledge of nutritional and functional ingredients, as well as new technologies to co-develop with our customers increasingly personalised, predictive and field-adapted nutritional solutions. Nutrition that helps improve livestock performance while strengthening their resilience and sustainability.

What is the Group's promise for the years ahead?

Mickaël Marcerou – To remain true to our DNA and our mission: sharing deep expertise with our customers, building together over the long term, and sustainably creating value for the entire value chain, in every market where we operate.

François Pellet – We are currently building the Group's next strategic plan, which will operationalise the vision set out by the Board of Directors. The challenge is to maintain a strong balance between growth, investment and profitability, while strengthening our capacity for innovation and resilience in a rapidly changing environment. But beyond financial objectives, we also aim to continue placing people at the heart of our project: employees, customers, suppliers and partners. We believe in this human community that acts in concert and takes pride in the progress collectively achieved.

"Taking care of those who feed the world"

This is CCPA Group's purpose – and more than that, our promise.

Founded in 1966 by and for breeders, CCPA was created to meet a fundamental need: to support members in their own mission – feeding people through the production of milk, eggs and meat.

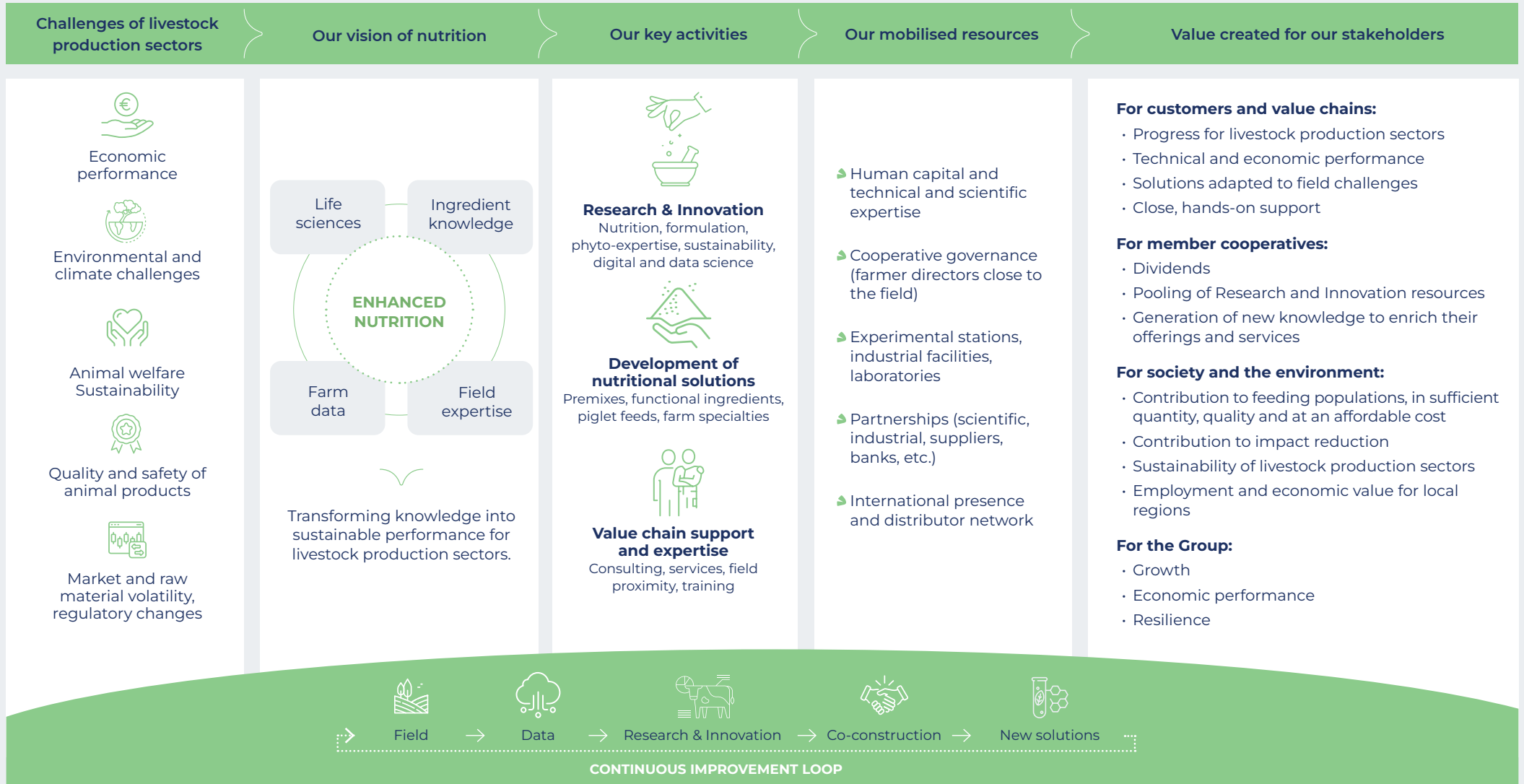
Since then, this commitment has guided everything we do: developing and sharing knowledge in animal nutrition, continuously innovating, and cultivating an approach founded on active listening, analysis, research and shared progress.

Our purpose is all about people, and this resonates in our mission and our CARE* values, **placing passion and expertise at the service of livestock sectors.**

* CARE values: Creativity, Ambition, Respect, Efficiency

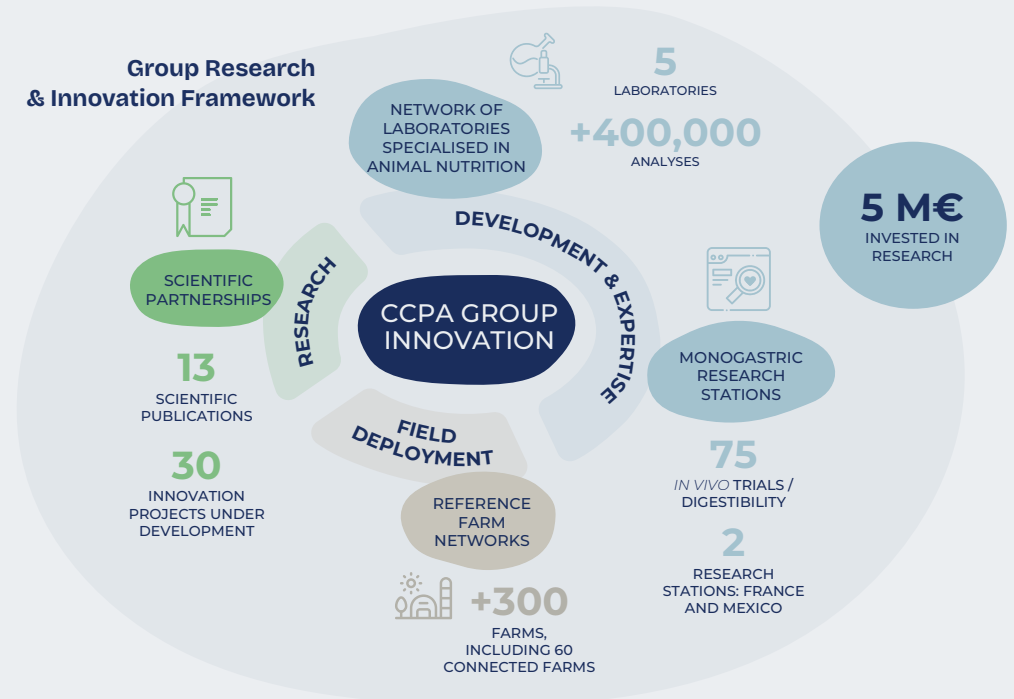
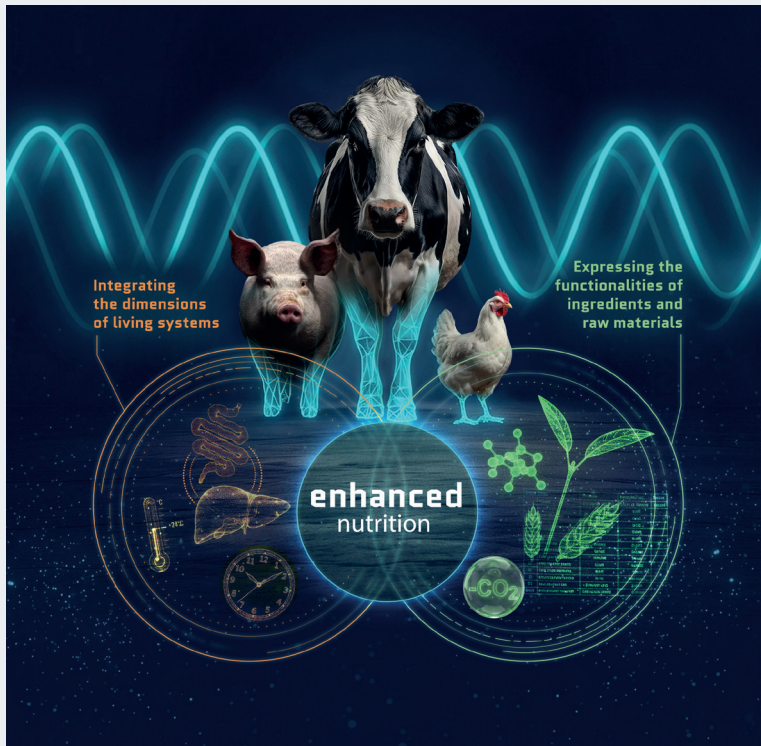
CCPA Group Value Creation Model

Enhanced Nutrition is at the heart of the Group's value creation model. It combines life sciences, nutritional expertise and advanced technologies to turn knowledge into concrete solutions. This approach contributes to the competitiveness and sustainability of animal production sectors, while creating value for all our stakeholders.



Enhanced Nutrition: a new vision of animal nutrition

On the occasion of its 60th anniversary, celebrated in March 2026, the CCPA Group unveiled a renewed and ambitious vision of nutrition: Enhanced Nutrition. This approach combines an understanding of living systems, nutritional expertise and advanced technologies to design nutrition that is increasingly precise, personalised and co-developed with our customers and partners. Nutrition designed to support livestock performance while strengthening their resilience and sustainability.



Innovation has been at the core of the CCPA Group's model since its creation. It is a strategic lever to support the evolution of livestock production sectors and address the industry's key challenges: technical and economic performance, sustainability, reduction of environmental impact, and animal welfare.

This ambition is now embodied in Enhanced Nutrition. This approach combines life sciences, knowledge of ingredients and raw materials, farm data and field expertise to design solutions that are increasingly precise

and adapted to the realities of livestock farming.

By refining the understanding of biological mechanisms and the interactions between the animal, its feed and its environment, it opens the way to more predictive and personalised nutrition, capable of anticipating nutritional needs and providing tailored responses to the specific conditions of each farm.

This dynamic is supported by a leading research and innovation framework structured at international level. It includes five analytical laboratories, a Research

& Innovation department, two monogastric research stations, a network of reference farms, as well as a subsidiary dedicated to data collection and valorisation, Kumulus.

Each year, the Group mobilises multidisciplinary teams and invests in applied research programmes, field trials and scientific partnerships to transform scientific advances into useful innovations, directly applicable in the field and value-creating for livestock production sectors.











BECOME Strategic Plan: Three years of transformation

Designed in 2022, the BECOME strategic plan led us through to 2025. Our ambition was to evolve the Group to make it more efficient, more international, more innovative, more sustainable and closer to its customers.

Through projects that have impacted many dimensions of the Group, monitoring indicators and a final assessment involving all Group employees, we are able to measure the full extent of the transformations achieved. These are sometimes highly visible, while at other times they are more discreetly embedded in daily operations. In any case, the projects were assessed as highly relevant, with strong employee engagement. The methodology and governance were also well received. The most frequently used words to describe BECOME in the final assessment are "Transformation", "Ambitious" and "Collaboration", in line with the initial objectives.

Economic indicators are also in line with expectations. One thing is certain: over three years, the Group has undergone a profound transformation.

BECOME is coming to an end. The momentum, however, continues... with the development of the Group's next strategic plan.


BECOME More...	Ambition	Achievements	Key indicators
 CCPA	Develop a strong, shared culture across the Group.	<ul style="list-style-type: none"> Common tools to measure satisfaction, engagement and monitor employee integration A shared culture around safety and CSR 	Group Wittyfit satisfaction score: > 7.0
 Efficient	Strengthen governance, organisation and synergies to support sustainable growth.	<ul style="list-style-type: none"> Strengthening of Board of Directors' engagement Structuring of key Group-wide functions Significant investments in plants, laboratories and offices 	94% of directors engaged in governance meetings
 Digital	Accelerate digital transformation to improve efficiency and customer services.	<ul style="list-style-type: none"> Digitalisation of processes and integration of new business software Digital customer tools (Morphoscore, Farm-E- Val...) with real-time data collection (Kumulus) 	More than 15 digitised processes Over 50 million data points collected on farms
 Customer Centric	Place the customer at the heart of decision-making and strive for relational excellence.	<ul style="list-style-type: none"> Simplification of product ranges Brand structuring Enhanced offer personalisation 	Customer satisfaction rate of 79%, up 11%, with a strong increase in NPS (Net Promoter Score)
 Innovative	Strengthen scientific leadership and accelerate innovation.	<ul style="list-style-type: none"> Strengthening of the international scientific partnership network Investments in research stations Sanuren (Mexico) and Euronutrition (France) Structuring of phyto-expertise 	€5m invested annually in R&I 8 new natural ingredients of interest identified 1 new patent filed, 2 in progress
 Sustainable	Structure a CSR approach and support the sustainable transition of livestock production sectors.	<ul style="list-style-type: none"> Structuring of the CSR roadmap and completion of the Group carbon footprint Deployment of responsible purchasing practices with CSR assessment of suppliers Implementation of eco-design 	91% of employees trained (Climate Fresk) 98% of suppliers assessed
 International	Develop international operations and strengthen synergies.	<ul style="list-style-type: none"> External growth in Uruguay and Turkey Strengthening of international teams and synergies between Group entities 	Presence in more than 70 countries 67% of Group revenue generated outside France
 Profitable	Ensure profitable and sustainable growth for the Group.	<ul style="list-style-type: none"> Continuous growth in revenue, EBITDA and equity since 2021 Strengthening of financial steering 	Revenue: 153 M€ → 220 M€ (2021-2025) EBITDA: 13 M€ → 25 M€ (2021-2025) Equity: 82 M€ → 134 M€ (2021-2025)



Group Profile & Operations

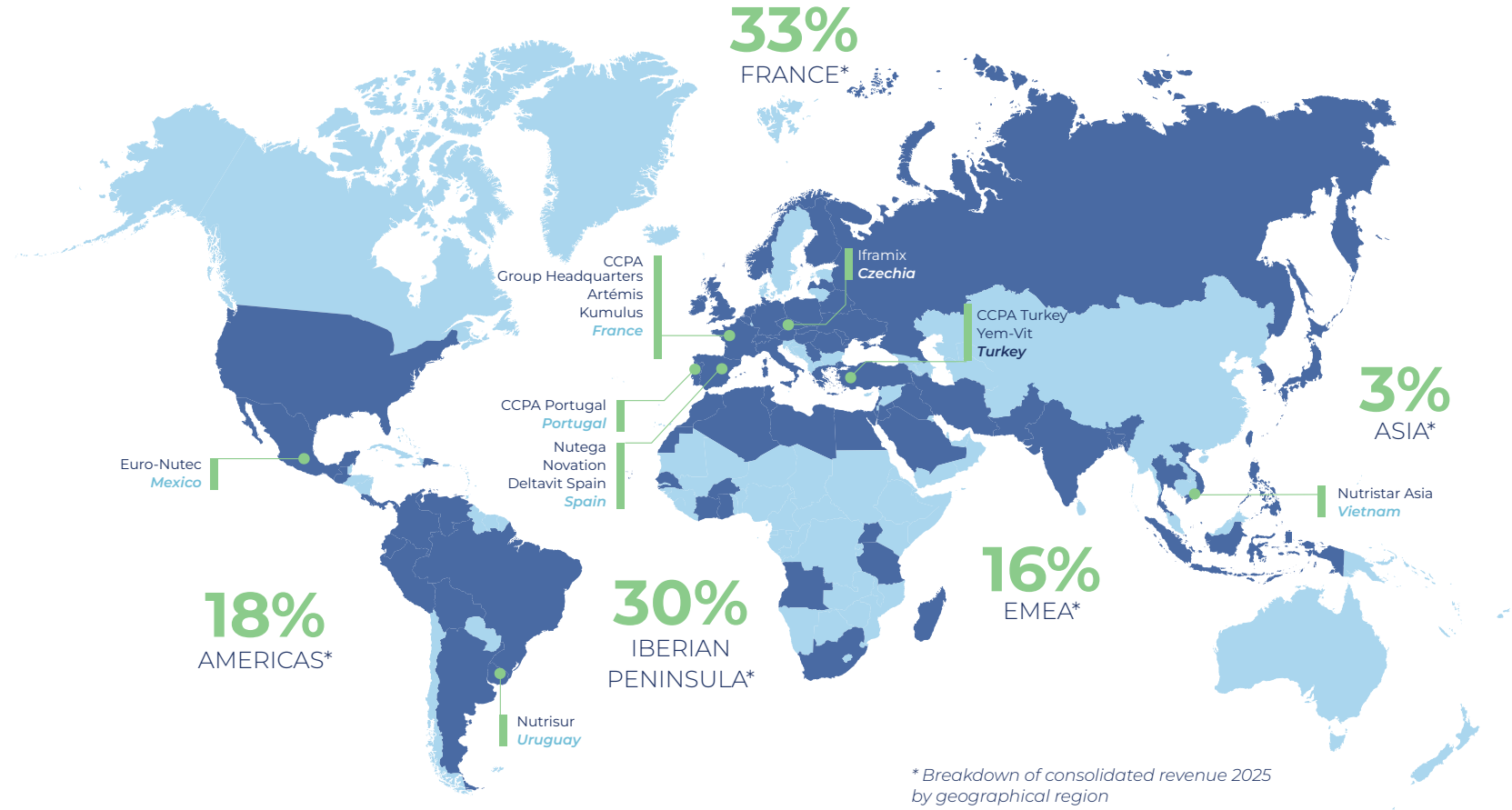
- 09** Key figures and global presence
- 10** A look back at our history
- 11** Committed employees
- 12** Business activities by segment

Key figures 2025 and international presence


220 M€ Revenue
25 M€ EBITDA


134 M€ Consolidated equity
67% of revenue generated internationally


5 Analytical laboratories

10 Production sites



* Breakdown of consolidated revenue 2025 by geographical region

Present on 4 continents, the CCPA Group markets its solutions in more than 70 countries and relies on local expertise. It combines the strength of an international group with the proximity of local contacts in order to best meet the needs and expectations of each customer and livestock farmer, taking into account their specific contexts and challenges.

A look back at our history: 60 years of innovation, commitment and cooperation in the service of animal nutrition

Over the past decades, the expectations of livestock production sectors and their environment have evolved profoundly, as has CCPA: innovating to anticipate needs, adapting its solutions to local contexts, and expanding into new markets and geographic regions. What has remained constant is its commitment to applying science and nutrition to support the performance of livestock sectors.



2026, the CCPA Group celebrates its 60th anniversary

Creation of the CCPA Group

Establishment of the CCPA cooperative union to pool R&D and advance livestock farming through science and services.



Start of internationalisation



Entry into the global market: first building block of a worldwide network with Euro-Nutec in Mexico.

New Euronutrition station

Inauguration of the Euronutrition SAS research station in Saint-Symphorien (72), dedicated to monogastrics.

2002

Creation of Nutristar Asia

New CCPA Group commercial subsidiary with an office in Singapore, followed by Vietnam.

2011

Acquisition of DIN (Portugal)

Acceleration of its European presence through the integration of DIN (which became CCPA Portugal in 2026).



Creation of Kumulus and the DataFarm division

2022

CCPA invests in digital transformation with the creation of Kumulus, a subsidiary dedicated to data collection, and the DataFarm division, which combines field experimentation with data modelling.

Acquisition of Yem-Vit (Turkey)

The CCPA Group strengthens its presence in Turkey through a majority stake acquisition in Yem-Vit.



Creation of Deltavit

The Group enters the field of veterinary medicines and then strengthens its field presence through farm specialties.



CCPA settles in Janzé

With the project of a highly efficient plant, CCPA leaves the Paris region to establish itself in Brittany, marking the beginning of the Janzé adventure.



Development of phyto-expertise

New strategic direction: by turning towards plants and phyto-expertise, CCPA becomes a pioneer of a more natural and high-performance nutritional approach.

2004

Integration of Iframix (Czechia)

First commercial establishment in Central Europe.



Creation of the Artemis laboratory

The Group strengthens its analytical capabilities with the Janzé laboratory, which becomes Artemis.



Acquisition of Nutega & Novation (Spain)

Strengthening of its presence in the Iberian region with two key players in the Spanish market, Nutega and Novation.



New nutritional specialties plant and acquisition of Beta Tarim (Turkey)

A new plant dedicated to farm specialties manufacturing is established in Trégueux (22). Beta Tarim joins the Group and becomes CCPA Turkey.



Acquisition of Nutrisur (Uruguay)

Expansion of the Group's presence in Latin America through the acquisition of Nutrisur via Euro-Nutec.

Committed employees at the heart of performance

At the heart of the Group's performance, the Human Resources policy aims to create the conditions for sustainable employee engagement. It is based on a clear ambition: to ensure that every employee benefits from a safe, fair and stimulating working environment, fostering both skills development, recognition and day-to-day well-being. Structured around four complementary pillars, this policy helps strengthen the Group's attractiveness, employee retention and sense of belonging, in support of sustainable collective performance.



526
employees

52%
of employees based outside France, representing 15 nationalities

46%
of women in the workforce

89
Gender Equality Index (CCPA UES)

7/10
Workplace satisfaction (QVCT Wittyfit survey results)

A HUMAN RESOURCES POLICY BASED ON 4 STRUCTURING PILLARS



Health and safety

Ensure a safe and healthy working environment for all people, by maintaining high standards of prevention and protection across all countries of operation.



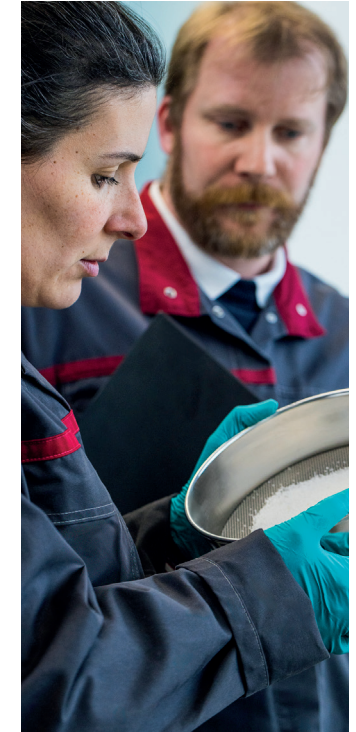
Profit sharing

Engage each employee in the performance of their entity through fair and incentive-based value-sharing schemes.



Skills development

Promote the development of skills and employability for all through training programmes, regular performance reviews and tailored development initiatives.

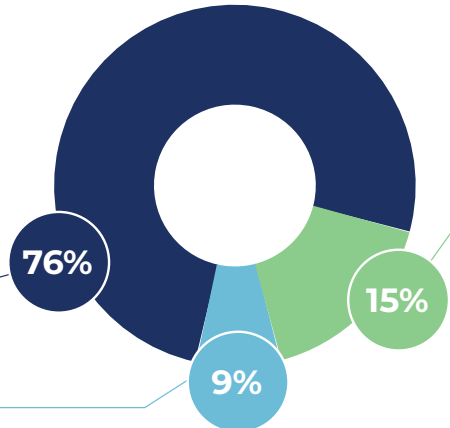


Management and quality of working life

Promote high-quality management practices and deploy concrete initiatives to support well-being, engagement and work-life balance.

Business activities by segment

The CCPA Group offers a comprehensive range of nutritional solutions for livestock production sectors, structured around three business areas: Feed Solutions & Services, Farm Specialties, and Organic Acids.



FEED SOLUTIONS & SERVICES

High value-added products and services combined with recognised zootechnical and nutritional expertise.

+5.2%
revenue growth

12 MT
Tonnage of feed produced under CCPA technical specifications

8
Premix and piglet feed production plants

Product ranges:
Premixes, Feed solutions, Piglet feeds

ORGANIC ACIDS

Production and marketing of organic acids for monogastrics, ruminants and aquaculture, supporting gut health and farm biosecurity.

+24.3%
revenue growth

1
Organic acids plant

Product ranges:
Butirex C4, biosecurity range

FARM SPECIALTIES

Development and manufacturing of nutritional specialties for monogastrics and ruminants, marketed under the Deltavit® brand or private label.

+8.1%
revenue growth

1
Specialties plant

2
Galenic laboratories

Product ranges:
Nutritional supplements, minerals, lick blocks



Key highlights
2025

VIV Asia trade show (Bangkok)



Expansion of the Group's presence in Latin America through the acquisition of Nutrisur via Euro-Nutec

Farm-E-Val

Ruminant Symposium and launch of Farm-E-Val Dairy

Official sponsor of EAAP and presentation of three scientific posters on our phyto-expertise



Launch of the new visual identity for the Deltavit product brand



Inauguration of the Science2U new laboratory in Portugal



Launch of the expansion works at the Janzé plant



2 Innov'Space awards for Turboviv® and Deltabolus Feedstim and 1 Special Innov'Space award

Big Swine Days in Mexico



Poultry India Trade Show bad (Hyderabad)



MARCH

APRIL

AUGUST

SEPTEMBER

OCTOBER

NOVEMBER

Governance & Ethics

- 14** Board of Directors
- 15** Executive Committee
- 15** Code of Conduct:
A cornerstone of our governance

Board of Directors

As livestock farmers and committed stakeholders within their cooperatives, CCPA's directors bring their field experience to the Group's governance. The Board of Directors is composed of seven members: six representatives of member cooperatives and one employee director representing the unitholders of the CCPA Employee Investment Fund. Their mission is to guide the Group's strategy in close alignment with the realities of livestock production sectors.

Appointed by the member cooperatives they represent, the directors contribute to the decisions that shape the future of the CCPA Group. During Board meetings, they draw on the expertise of their Cooperative Animal Production Director to support discussions and inform strategic decision-making. True to its cooperative values, CCPA applies the principle of "one vote per director". Regardless of a cooperative's shareholding or business

volume within the Group, each director participates in decision-making on an equal footing. Because they are themselves directly confronted with field realities, the directors bring a practical perspective on the challenges facing livestock farming. This dual responsibility, as both farm operators and directors, is a major asset in defining relevant strategic directions for the benefit of livestock farmers and the wider livestock production sectors.

The Board of Directors meets at least once every quarter **to define the Group's strategic direction**, monitor its implementation and ensure that its governance remains **aligned with its purpose**: caring for those who feed the world.



Mickaël Marcerou
ARTERRIS Director and
Chairman of CCPA



Ivan Leclerc
TERRENA
Director



Jean-Yves Sanconie
ALTITUDE
Director



Armel Lesaffre
UNÉAL
Director



Hervé Solignac
NATERA
Director



Denis Le Moine
EUREDEN
Director



Cédric Faure
Representative of the
CCPA Group Employee
Investment Fund

Since 1994, CCPA people have participated in the Group's share capital and are represented by an elected employee who sits on the Board of Directors as a director.

Executive Committee

The Executive Committee is responsible for managing the CCPA Group's operations, in line with the strategy defined by the Board of Directors and consistent with the company's ambitions. Since 2023, its actions have been guided by the BECOME 2025 strategic plan, which structures the Group's priorities in terms of growth, transformation and sustainable value creation.

The Executive Committee meets at least once a month **to steer strategic initiatives, monitor performance** and ensure that the entire organisation adheres to **our mission**, which is **to improve the competitiveness and sustainability of livestock production sectors**.



From left to right: Thierry Le Sausse (Industrial Director), Arnaud Wiczorek (Research and Innovation Director), Catherine Barbier (Human Resources and Communication Director), Maëg Videau (Finance and Administration Director), Émilien Dupuis (Feed Solutions and Services Director), Janic Gouhier (Supply Chain Director), Edwige Thomassin (Legal and Cooperative Affairs Manager), Mikaël Cholière (Farm Specialties Director), Jean-François Labarre (Deputy Chief Executive Officer), Andrés Ortiz (Organic Acids Director), François Pellet (Chief Executive Officer)

The Code of Conduct, a cornerstone of our governance

In response to evolving regulatory requirements and the growing expectations of our stakeholders, the CCPA Group has established a Code of Conduct that formalises the ethical principles guiding all its activities. This reference document strengthens our governance framework and reaffirms our commitment to responsible and ethical conduct.

Ethics are a fundamental pillar of CCPA Group's governance. They guide our decisions, shape our behaviours and are fully embedded in our corporate culture. As such, the CARE values provide a concrete framework for applying our Code of Conduct: Creativity encourages responsible innovation, Ambition is pursued with integrity, Respect fosters lasting relationships with our

employees, customers and partners, while Efficiency is underpinned by requirements of accountability and transparency. The Code of Conduct is the Group's reference document in terms of anti-corruption prevention, ethical practices and compliance with competition law. It provides everyone with clear guidelines to act responsibly, particularly in situations where

judgement may be challenged by uncertainty or compliance risks. Applicable to all managers and employees at every level of the organisation, it helps preserve our ethical culture, protect the Group's reputation and strengthen the trust of our stakeholders.

Sustainable Performance & Corporate Responsibility

- 17** CSR Policy supporting sustainable animal nutrition
- 18** 2024 carbon footprint and reduction roadmap
- 19** Sustainability at the core of our solutions

CCPA Group CSR policy

in support of sustainable and responsible animal nutrition

Sustainability is at the heart of CCPA's mission and a central pillar of our strategy. The CCPA Group plays a key role in the sustainable development of animal nutrition and livestock farming, by reducing their environmental impact and creating value for customers.

To translate this ambition into concrete actions, the CCPA Group has defined a CSR roadmap for 2030 structured around four complementary pillars, with the aim of combining economic performance, sustainability and responsibility.

Reduce greenhouse gas emissions within CCPA and among its customers

The Group is committed to managing and reducing its carbon footprint by acting both on its own operations and by supporting its customers in this transition.

- ▶ Reduce our greenhouse gas emissions by 30% by 2030 (compared with the 2024 carbon footprint)
- ▶ Implement a green mobility policy, including travel optimisation and electrification

Structure responsible purchasing and production practices

CCPA is structuring a responsible approach across its entire value chain, from suppliers to production sites, by promoting sustainable practices.

- ▶ Ensure that 100% of suppliers adhere to the Responsible Purchasing Charter (98% by end of 2025)
- ▶ Ensure that suppliers representing 90% of CCPA's procurement value have a Dun & Bradstreet ESG (Environmental, Social and Governance) score ≤ 3 by 2030
- ▶ Develop production tools located as close as possible to our customers
- ▶ Ensure that 100% of packaging is recyclable

Develop responsible innovation

Innovation is at the heart of the Group's strategy, with a particular focus on the environmental performance of products and services.

- ▶ Assess and roll out life cycle assessment (LCA) for our products: 5 LCAs completed by end 2025 (18% of the portfolio) and 80% coverage by 2030
- ▶ Systematically integrate eco-design into all new products and services

Strengthen employee well-being and societal engagement

The Group places people at the centre of its project, ensuring quality of life and working conditions (QLWC) and promoting awareness of social and environmental issues.

- ▶ Ensure that 100% of sites implement at least one concrete initiative in favour of QLWC and measure its impact through the deployment of Wittyfit survey.
- ▶ Ensure that 100% of employees are trained in the Play Safe safety programme.
- ▶ Ensure that 100% of employees take part in the Climate Fresk workshop.

Through its ambition, commitments and actions, the CCPA Group actively contributes to 4 of the 17 United Nations Sustainable Development Goals (SDGs):



2024 carbon footprint: measuring our impact to accelerate our reduction pathway

In 2025, the CCPA Group completed its first consolidated carbon footprint at international level, in accordance with the GHG Protocol methodology. This assessment covers all of the Group's activities and its value chain (Scopes 1, 2 and 3) and makes it possible to identify the main emission sources as well as priority reduction levers.

Key findings

This carbon footprint highlights a total impact of 120,856 tCO₂e. Emissions are overwhelmingly concentrated in inputs, which account for 84% of the total, underscoring the decisive role of raw materials, additives and procurement in the Group's environmental footprint.

The analysis also shows a carbon intensity of 1.13 tCO₂e per tonne sold, providing a benchmark indicator to monitor the evolution of the Group's carbon performance in the years ahead.

This emissions mapping makes it possible to identify the main reduction levers and prioritise actions to be implemented across the entire value chain.

A committed decarbonisation roadmap

Building on this assessment, the CCPA Group has launched an action plan aimed at reducing its carbon footprint around five priority areas:

- Optimising inputs and formulations to reduce the carbon impact of products;
- Increasing the use of recycled materials in packaging;






- Reducing transport-related emissions through logistics flow optimisation;
- Limiting the impact of business travel by promoting low-emission alternatives;
- Controlling site energy consumption and improving energy efficiency.

At the same time, the Group continues its efforts to improve data quality, harmonise methodologies across entities and progressively enhance the management of its carbon performance.

A baseline for the future

This first consolidated carbon footprint serves as the CCPA Group's reference year. It provides the necessary foundation to steer the emissions reduction trajectory, measure progress achieved and guide decisions in support of a sustainable low-carbon transition.

Key actions identified and action plan

THEMES	MAIN ACTIONS ENVISAGED
 <p>Raw materials and outsourced products</p>	<ul style="list-style-type: none"> • Obtain more precise environmental data • Select competitive and more environmentally friendly inputs • Optimise the volumes of active ingredients in formulations
 <p>Packaging</p>	<ul style="list-style-type: none"> • Integrate recycled materials into packaging • Promote bulk formats and more environmentally friendly packaging
 <p>Transport</p>	<ul style="list-style-type: none"> • Adjust raw material concentration levels to reduce associated outbound freight • Relocate production closer to end customers • Optimise delivery routes
 <p>Business travel</p>	<ul style="list-style-type: none"> • Deploy a 100% electric vehicle fleet • Strengthen the travel policy: promote carpooling, prioritise train travel, limit air travel, etc
 <p>Energy</p>	<ul style="list-style-type: none"> • Equip buildings with building management systems (BMS) to improve energy efficiency • Raise employee awareness of good environmental practices in the workplace

Sustainability at the heart of our solutions: measured impacts and activated levers

In 2025, the CCPA Group strengthened its commitment to sustainability by relying on scientific data and structured eco-design approaches. This approach aims to reconcile environmental performance, economic competitiveness and value creation for customers.

➤ Ongoing product assessment in support of decarbonisation

The life cycle assessment (LCA) of Feedstim® Dairy, validated by an independent consultancy, highlights a -5.5% reduction in climate impact per kg of milk, while increasing milk production by +6.5%. This product helps reconcile performance and competitiveness, with an estimated return on investment of between 3 and 5 depending on the context, while saving CO₂ per kg of milk produced. These results are shared with customers to support them in integrating this data into their own decarbonisation pathways.

➤ A structured eco-design approach for packaging

Following an audit, the CCPA Group has launched an eco-design approach for its packaging. It is based on a roadmap aligned with regulations up to 2030, in a context where more than 200 tonnes of packaging are placed on the

market each year across the Janzé and Trégueux sites. A specific focus is now placed on complex packaging, which is currently non-recyclable and represents the main area for improvement.

➤ A strengthened organisation to steer environmental performance

The CCPA Group has established a dedicated team to strengthen its expertise in life cycle assessment, including the recruitment of an LCA specialist and the mobilisation of internal skills in modelling environmental impacts at farm gate level. This work enables the development of customised scenarios for customers, aligned with our nutritional recommendations and farming practices. This organisation enhances the Group's ability to produce reliable and comparable data, and to support decision-making for customers and farmers, in service of the livestock sector transition.

Are nutritional solutions effective in reducing the carbon footprint of animal products?



Increase in production yields

Reduction of the carbon footprint of feed and rations

Eco-designed solutions with low CO₂ equivalent value

CCPA SOLUTIONS MAKE IT POSSIBLE TO REDUCE GHG* EMISSIONS PER KILOGRAM OF MILK OR MEAT BY UP TO -6.9%.*



Focusing exclusively on carbon would be limiting: the overall environmental footprint must be considered, taking into account criteria in addition to GHG emissions such as water quality, resources, etc., in order to avoid pollution transfers.

ACT ON YOUR SCOPE 3: LCA* AVAILABLE!

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